## MiF Macnica Fuji Electronics

## Presentation of Consolidated Results For the Full Year Ended March 31, 2021

May 10, 2021

The statements contained in this document that are not purely historical are forward-looking statements based on our company's expectations or plans regarding the future. These forward-looking statements involve factors such as risks and uncertainties, which could cause actual results and earnings performances to differ materially from those projected.

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## 1.Results for the Full Year 2020

1-(1) 2021/3 Consolidated Financial Results
(Units: Millions of Yen, \%)

|  | 2020/3 |  |  |  | 1st Half |  |  | 2021/3 | Full Year |  | vs. 7/29 <br> Projection | 2021/3 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1st Half |  | Full Year |  |  |  |  |  |  |  |  |  |  |
|  |  | Ratio |  | Ratio |  | Ratio | Change |  | Ratio | Change |  | $\begin{array}{\|c\|} \hline 11 / 2 \\ \text { Projectio } \\ \mathrm{n} \\ \hline \end{array}$ | Ratio |
| Net Sales | 254,421 | 100.0\% | 521,193 | 100.0\% | 257,163 | 100.0\% | 1.1\% | 553,962 | 100.0\% | 6.3\% | 6.1\% | 522,000 | 100.0\% |
| Gross Profit | 29,476 | 11.6\% | 59,891 | 11.5\% | 29,473 | 11.5\% | 0.0\% | 64,835 | 11.7\% | 8.3\% | 9.8\% | 59,040 | 11.3\% |
| SG\&A expenses | 22,752 | 8.9\% | 45,444 | 8.7\% | 21,875 | 8.5\% | -3.9\% | 46,066 | 8.3\% | 1.4\% | 3.5\% | 44,490 | 8.5\% |
| Operating Income | 6,723 | 2.6\% | 14,447 | 2.8\% | 7,597 | 3.0\% | 13.0\% | 18,769 | 3.4\% | 29.9\% | 29.0\% | 14,550 | 2.8\% |
| Ordinary Income | 4,904 | 1.9\% | 11,072 | 2.1\% | 7,518 | 2.9\% | 53.3\% | 16,399 | 3.0\% | 48.1\% | 18.8\% | 13,800 | 2.6\% |
| Net income attributable to owners of parent | 3,052 | 1.2\% | 5,633 | 1.1\% | 5,137 | 2.0\% | 68.3\% | 10,875 | 2.0\% | 93.1\% | 26.5\% | 8,600 | 1.6\% |
| Total Assets | 270,791 |  | 263,247 |  | 245,329 |  |  | 269,590 |  | 2.4\% |  |  |  |
| Net assets | 135,414 |  | 135,551 |  | 139,142 |  |  | 146,010 |  | 7.7\% |  |  |  |
| EPS | 47.54yen |  | 90.14 yen |  | 83.01yen |  |  | 175.39yen |  |  |  | 138.95yen |  |
| DPS | 25.00yen |  | 50.00yen |  | 25.00yen |  |  | 50.00yen | - | , |  | 50.00yen |  |

Notes: 1. Total assets and Net assets are compared with that of the year before
2. Equity per share (EPS) is calculated in accordance with the average number of shares outstanding .

## 2021/3 Quarterly Breakdown

| (3) |  |  |  |  |  |  |  |  |  | (Units: Millions of Yen, \%) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q |  |  | 2Q |  |  | 3Q |  |  | 4Q |  |  |
|  |  | Ratio | Change |  | Ratio | Change |  | Ratio | Change |  | Ratio | Change |
| Net Sales | 125,147 | 100.0\% | 2.6\% | 132,016 | 100.0\% | -0.4\% | 139,574 | 100.0\% | 6.8\% | 157,225 | 100.0\% | 15.6\% |
| Gross Profit | 14,679 | 11.7\% | 2.0\% | 14,794 | 11.2\% | -2.0\% | 16,538 | 11.8\% | 13.8\% | 18,824 | 12.0\% | 18.5\% |
| SG\&A expenses | 10,831 | 8.7\% | -5.4\% | 11,044 | 8.4\% | -2.3\% | 12,006 | 8.6\% | 7.2\% | 12,185 | 7.8\% | 6.0\% |
| Operating Income | 3,847 | 3.1\% | 30.9\% | 3,750 | 2.8\% | -0.9\% | 4,532 | 3.2\% | 36.0\% | 6,640 | 4.2\% | 51.2\% |
| Ordinary Income | 3,665 | 2.9\% | 75.9\% | 3,853 | 2.9\% | 36.6\% | 4,349 | 3.1\% | 49.9\% | 4,532 | 2.9\% | 38.8\% |
| Net income attributable to owners of parent | 2,492 | 2.0\% | 104.1\% | 2,645 | 2.0\% | 44.5\% | 3,001 | 2.2\% | 88.5\% | 2,737 | 1.7\% | 176.7\% |

## 2020/3 Quarterly Breakdown

| - |  |  |  |  | (Units: Millions of Yen, \%) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q |  | 2Q |  | 3Q |  | 4Q |  |
|  |  | Ratio |  | Ratio |  | Ratio |  | Ratio |
| Net Sales | 121,926 | 100.0\% | 132,495 | 100.0\% | 130,725 | 100.0\% | 136,047 | 100.0\% |
| Gross Profit | 14,386 | 11.8\% | 15,090 | 11.4\% | 14,534 | 11.1\% | 15,881 | 11.7\% |
| SG\&A expenses | 11,446 | 9.4\% | 11,306 | 8.5\% | 11,201 | 8.6\% | 11,491 | 8.4\% |
| Operating Income | 2,940 | 2.4\% | 3,783 | 2.9\% | 3,333 | 2.5\% | 4,391 | 3.2\% |
| Ordinary Income | 2,084 | 1.7\% | 2,820 | 2.1\% | 2,902 | 2.2\% | 3,266 | 2.4\% |
| Net income attributable to owners of parent | 1,221 | 1.0\% | 1,831 | 1.4\% | 1,592 | 1.2\% | 989 | 0.7\% |


|  | Fiscal Year 2020 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q |  |  | 2Q |  |  | Mid-term |  |  | 3Q |  |  | 4Q |  |  | Full-term |  |  |
|  | Amount | Ratio | Change | Amount | Ratio | Change | Amount | Ratio | Change | Amount | Ratio | Change | Amount | Ratio | Change | Amount | Ratio | Change |
| Net sales | 125,147 | 100.0\% | 2.6\% | 132,016 | 100.0\% | -0.4\% | 257,163 | 100.0\% | 1.1\% | 139,574 | 100.0\% | 6.8\% | 157,225 | 100.0\% | 15.6\% | 553,962 | 100.0\% | 6.3\% |
| IC, electronic devices and others | 108,547 | 86.7\% | 1.3\% | 114,738 | 86.9\% | -3.1\% | 223,285 | 86.8\% | -1.0\% | 122,317 | 87.6\% | 6.0\% | 135,523 | 86.2\% | 13.9\% | 481,125 | 86.9\% | 4.6\% |
| Network Business | 16,599 | 13.3\% | 12.3\% | 17,279 | 13.1\% | 22.6\% | 33,878 | 13.2\% | 17.3\% | 17,257 | 12.4\% | 12.8\% | 21,701 | 13.8\% | 27.3\% | 72,836 | 13.1\% | 19.0\% |
| Cost of sales | 110,467 | 88.3\% | 2.7\% | 117,223 | 88.8\% | -0.2\% | 227,690 | 88.5\% | 1.2\% | 123,035 | 88.2\% | 5.9\% | 138,401 | 88.0\% | 15.2\% | 489,126 | 88.3\% | 6.0\% |
| Gross profit | 14,679 | 11.7\% | 2.0\% | 14,794 | 11.2\% | -2.0\% | 29,473 | 11.5\% | 0.0\% | 16,538 | 11.8\% | 13.8\% | 18,824 | 12.0\% | 18.5\% | 64,835 | 11.7\% | 8.3\% |
| SG\&A Expenses | 10,831 | 8.7\% | -5.4\% | 11,044 | 8.4\% | -2.3\% | 21,875 | 8.5\% | -3.9\% | 12,006 | 8.6\% | 7.2\% | 12,185 | 7.8\% | 6.0\% | 46,066 | 8.3\% | 1.4\% |
| Selling expenses | 253 | 0.2\% | -36.1\% | 259 | 0.2\% | -29.4\% | 512 | 0.2\% | -32.9\% | 385 | 0.3\% | 17.7\% | 290 | 0.2\% | 14.6\% | 1,187 | 0.2\% | -11.6\% |
| Personnel expenses | 7,269 | 5.8\% | 2.9\% | 7,427 | 5.6\% | 9.6\% | 14,696 | 5.7\% | 6.2\% | 7,966 | 5.7\% | 14.8\% | 8,194 | 5.2\% | 19.0\% | 30,856 | 5.6\% | 11.5\% |
| Depreciation | 334 | 0.3\% | -3.2\% | 346 | 0.3\% | -2.0\% | 680 | 0.3\% | -2.6\% | 348 | 0.2\% | -4.4\% | 539 | 0.3\% | 12.3\% | 1,567 | 0.3\% | 1.6\% |
| Development expenses | 61 | 0.0\% | -40.8\% | 73 | 0.1\% | -26.3\% | 134 | 0.1\% | -33.7\% | 69 | 0.0\% | 0.0\% | 78 | 0.0\% | -40.9\% | 281 | 0.1\% | -30.3\% |
| Other | 2,911 | 2.3\% | -17.7\% | 2,941 | 2.2\% | -20.7\% | 5,852 | 2.3\% | -19.2\% | 3,237 | 2.3\% | -7.5\% | 3,083 | 2.0\% | -17.7\% | 12,172 | 2.2\% | -16.0\% |
| Operating income | 3,847 | 3.1\% | 30.9\% | 3,750 | 2.8\% | -0.9\% | 7,597 | 3.0\% | 13.0\% | 4,532 | 3.2\% | 36.0\% | 6,640 | 4.2\% | 51.2\% | 18,769 | 3.4\% | 29.9\% |
| Non-operating income | 275 | 0.2\% | 135.0\% | 446 | 0.3\% | 341.6\% | 721 | 0.3\% | 230.7\% | 146 | 0.1\% | 47.5\% | 390 | 0.2\% |  | 1,257 | 0.2\% | 107.8\% |
| Non-operating expenses | 457 | 0.4\% | -53.0\% | 343 | 0.3\% | -67.8\% | 800 | 0.3\% | -60.7\% | 330 | 0.2\% | -37.9\% | 2,497 | 1.6\% | 76.8\% | 3,627 | 0.7\% | -8.9\% |
| Ordinary income | 3,665 | 2.9\% | 75.9\% | 3,853 | 2.9\% | 36.6\% | 7,518 | 2.9\% | 53.3\% | 4,349 | 3.1\% | 49.9\% | 4,532 | 2.9\% | 38.8\% | 16,399 | 3.0\% | 48.1\% |
| Extraordinary income | 201 | 0.2\% | 6600.0\% | 1 | 0.0\% | -94.4\% | 202 | 0.1\% | 861.9\% | 0 | 0.0\% |  | 4 | 0.0\% | -96.2\% | 206 | 0.0\% | 60.9\% |
| Extraordinary losses | 4 | 0.0\% |  | 127 | 0.1\% | 139.6\% | 131 | 0.1\% | 118.3\% | 28 | 0.0\% | -89.6\% | 169 | 0.1\% | -85.5\% | 328 | 0.1\% | -78.0\% |
| Income before income taxes | 3,862 | 3.1\% | 85.6\% | 3,727 | 2.8\% | 33.9\% | 7,589 | 3.0\% | 56.0\% | 4,321 | 3.1\% | 63.9\% | 4,367 | 2.8\% | 98.0\% | 16,277 | 2.9\% | 67.7\% |
| Corporate tax etc. | 1,101 | 0.9\% | 52.5\% | 897 | 0.7\% | 12.3\% | 1,998 | 0.8\% | 31.4\% | 1,162 | 0.8\% | 39.2\% | 1,426 | 0.9\% | 32.2\% | 4,586 | 0.8\% | 33.5\% |
| Net income | 2,761 | 2.2\% | 103.2\% | 2,830 | 2.1\% | 42.6\% | 5,591 | 2.2\% | 67.2\% | 3,159 | 2.3\% | 75.4\% | 2,940 | 1.9\% | 160.9\% | 11,690 | 2.1\% | 86.4\% |
| Net income attributable to non-controlling interests | 268 | 0.2\% | 95.6\% | 185 | 0.1\% | 20.1\% | 453 | 0.2\% | 55.7\% | 158 | 0.1\% | -24.4\% | 204 | 0.1\% | 46.8\% | 815 | 0.1\% | 27.5\% |
| Net income attributable to owners of parent | 2,492 | 2.0\% | 104\% | 2,645 | 2.0\% | 44.5\% | 5,137 | 2.0\% | 68.3\% | 3,001 | 2.2\% | 88.5\% | 2,737 | 1.7\% | 176.7\% | 10,875 | 2.0\% | 93.1\% |


| FY2019 Quarterly Breakdown |  |  |  |  |  |  |  |  |  | (Uni | : Millions | Yen, \%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fiscal Year 2019 |  |  |  |  |  |  |  |  |  |  |  |
|  | 1Q |  | 2Q |  | Mid-term |  | 3Q |  | 4Q |  | Full-term |  |
|  | Amount | Ratio | Amount | Ratio | Amount | Ratio | Amount | Ratio | Amount | Ratio | Amount | Ratio |
| Net sales | 121,926 | 100.0\% | 132,495 | 100.0\% | 254,421 | 100.0\% | 130,725 | 100.0\% | 136,047 | 100.0\% | 521,193 | 100.0\% |
| IC, electronic devices and others | 107,140 | 87.9\% | 118,401 | 89.4\% | 225,541 | 88.6\% | 115,426 | 88.3\% | 119,005 | 87.5\% | 459,972 | 88.3\% |
| Network Business | 14,786 | 12.1\% | 14,094 | 10.6\% | 28,880 | 11.4\% | 15,299 | 11.7\% | 17,041 | 12.5\% | 61,220 | 11.7\% |
| Cost of sales | 107,539 | 88.2\% | 117,406 | 88.6\% | 224,945 | 88.4\% | 116,191 | 88.9\% | 120,166 | 88.3\% | 461,302 | 88.5\% |
| Gross profit | 14,386 | 11.8\% | 15,090 | 11.4\% | 29,476 | 11.6\% | 14,534 | 11.1\% | 15,881 | 11.7\% | 59,891 | 11.5\% |
| SG\&A Expenses | 11,446 | 9.4\% | 11,306 | 8.5\% | 22,752 | 8.9\% | 11,201 | 8.6\% | 11,491 | 8.4\% | 45,444 | 8.7\% |
| Selling expenses | 396 | 0.3\% | 367 | 0.3\% | 763 | 0.3\% | 327 | 0.3\% | 253 | 0.2\% | 1,343 | 0.3\% |
| Personnel expenses | 7,063 | 5.8\% | 6,778 | 5.1\% | 13,841 | 5.4\% | 6,939 | 5.3\% | 6,885 | 5.1\% | 27,665 | 5.3\% |
| Depreciation | 345 | 0.3\% | 353 | 0.3\% | 698 | 0.3\% | 364 | 0.3\% | 480 | 0.4\% | 1,542 | 0.3\% |
| Development expenses | 103 | 0.1\% | 99 | 0.1\% | 202 | 0.1\% | 69 | 0.1\% | 132 | 0.1\% | 403 | 0.1\% |
| Other | 3,536 | 2.9\% | 3,711 | 2.8\% | 7,247 | 2.8\% | 3,499 | 2.7\% | 3,744 | 2.8\% | 14,490 | 2.8\% |
| Operating income | 2,940 | 2.4\% | 3,783 | 2.9\% | 6,723 | 2.6\% | 3,333 | 2.5\% | 4,391 | 3.2\% | 14,447 | 2.8\% |
| Non-operating income | 117 | 0.1\% | 101 | 0.1\% | 218 | 0.1\% | 99 | 0.1\% | 288 | 0.2\% | 605 | 0.1\% |
| Non-operating expenses | 972 | 0.8\% | 1,065 | 0.8\% | 2,037 | 0.8\% | 531 | 0.4\% | 1,412 | 1.0\% | 3,980 | 0.8\% |
| Ordinary income | 2,084 | 1.7\% | 2,820 | 2.1\% | 4,904 | 1.9\% | 2,902 | 2.2\% | 3,266 | 2.4\% | 11,072 | 2.1\% |
| Extraordinary income | 3 | 0.0\% | 18 | 0.0\% | 21 | 0.0\% | 3 | 0.0\% | 104 | 0.1\% | 128 | 0.0\% |
| Extraordinary losses | 7 | 0.0\% | 53 | 0.0\% | 60 | 0.0\% | 268 | 0.2\% | 1,164 | 0.9\% | 1,492 | 0.3\% |
| Income before income taxes | 2,081 | 1.7\% | 2,784 | 2.1\% | 4,865 | 1.9\% | 2,637 | 2.0\% | 2,206 | 1.6\% | 9,708 | 1.9\% |
| Corporate tax etc. | 722 | 0.6\% | 799 | 0.6\% | 1,521 | 0.6\% | 835 | 0.6\% | 1,079 | 0.8\% | 3,435 | 0.7\% |
| Net income | 1,359 | 1.1\% | 1,985 | 1.5\% | 3,344 | 1.3\% | 1,801 | 1.4\% | 1,127 | 0.8\% | 6,272 | 1.2\% |
| Net income attributable to non-controlling interests | 137 | 0.1\% | 154 | 0.1\% | 291 | 0.1\% | 209 | 0.2\% | 139 | 0.1\% | 639 | 0.1\% |
| Net income attributable to owners of parent | 1,221 | 1.0\% | 1,831 | 1.4\% | 3,052 | 1.2\% | 1,592 | 1.2\% | 989 | 0.7\% | 5,633 | 1.1\% |

## 1-(3) 2021/3 Consolidated Balance sheet

(Units: Millions of Yen)

|  | March 2020 |  | March 2021 |  | Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Ratio | Amount | Ratio | Amount |
| Total Assets | 263,247 | 100.0\% | 269,590 | 100.0\% | 6,343 |
| Total Current assets | 236,384 | 89.8\% | 243,400 | 90.3\% | 7,016 |
| Cash and deposits | 14,715 | 5.6\% | 25,443 | 9.4\% | 10,728 |
| Trade notes and accounts receivable | 106,614 | 40.5\% | 119,884 | 44.5\% | 13,270 |
| Products | 93,296 | 35.4\% | 84,882 | 31.5\% | -8,414 |
| Other current assets | 22,090 | 8.4\% | 13,712 | 5.1\% | -8,378 |
| Allowance for doubtful accounts | -331 | -0.1\% | -522 | -0.2\% | -191 |
| Total Fixed assets | 26,863 | 10.2\% | 26,190 | 9.7\% | -673 |
| Tangible fixed assets | 7,501 | 2.8\% | 7,449 | 2.8\% | -52 |
| Intangible fixed assets | 2,332 | 0.9\% | 3,426 | 1.3\% | 1,094 |
| Investments and other assets | 17,029 | 6.5\% | 15,314 | 5.7\% | -1,715 |
| Total Liabilities | 127,695 | 48.5\% | 123,580 | 45.8\% | -4,115 |
| Total Current liabilities | 116,987 | 44.4\% | 108,351 | 40.2\% | -8,636 |
| Notes and accounts payable | 24,916 | 9.5\% | 39,437 | 14.6\% | 14,521 |
| Short-term loans payable | 49,223 | 18.7\% | 22,715 | 8.4\% | -26,508 |
| Accrued bonuses | 3,035 | 1.2\% | 5,516 | 2.0\% | 2,481 |
| Other current liabilities | 39,812 | 15.1\% | 40,681 | 15.1\% | 869 |
| Total Long-term liabilities | 10,707 | 4.1\% | 15,229 | 5.6\% | 4,522 |
| Long-term debt | 4,000 | 1.5\% | 8,660 | 3.2\% | 4,660 |
| Liability for retirement benefits | 5,418 | 2.1\% | 5,498 | 2.0\% | 80 |
| Other long-term liabilities | 1,289 | 0.5\% | 1,070 | 0.4\% | -219 |
| Total Net assets | 135,551 | 51.5\% | 146,010 | 54.2\% | 10,459 |
| Total Shareholders Equity | 129,518 | 49.2\% | 137,070 | 50.8\% | 7,552 |
| Paid-in capital | 14,040 | 5.3\% | 14,040 | 5.2\% | 0 |
| Additional paid-in capital | 47,550 | 18.1\% | 46,762 | 17.3\% | -788 |
| Retained Earnings | 70,079 | 26.6\% | 77,854 | 28.9\% | 7,775 |
| Treasury Stock | -2,152 | -0.8\% | -1,586 | -0.6\% | 566 |
| Other comprehensive income | 2,580 | 1.0\% | 5,112 | 1.9\% | 2,532 |
| Unrealized holding gains on other | 26 | 0.0\% | 432 | 0.2\% | 406 |
| Gain on deferred hedge | -29 | 0.0\% | -282 | -0.1\% | -253 |
| Foreign currency translation adjustments | 2,684 | 1.0\% | 4,963 | 1.8\% | 2,279 |
| Accumulated adjustment for retirement benefits | -100 | 0.0\% | 0 | 0.0\% | 100 |
| Non-controlling interests | 3,452 | 1.3\% | 3,826 | 1.4\% | 374 |


| 1-(4) 2021/3 Consolidated Statements of Cash Flows |  | (Units: Millions of Yen) |  |
| :---: | :---: | :---: | :---: |
|  | FY2019 | FY2020 | Y/Y Change |
|  | FV2019 | FV2020 | amount |
| 1. Cash Flows from Operating Activities | 45,770 | 38,076 | -7,694 |
| Income before income taxes | 9,708 | 16,277 | 6,569 |
| Depreciation and amortization | 1,976 | 1,986 | 10 |
| Interest and dividend income | -234 | -403 | -169 |
| Interest expense | 1,131 | 304 | -827 |
| Equity in net loss of af iliates | 815 | 2,693 | 1,878 |
| Loss (gain) on translation | -112 | -137 | -25 |
| Gain from termination of ESOP Trust |  | -198 | -198 |
| Change in notes and accounts receivable | -4,877 | -11,604 | -6,727 |
| Change in inventories | 28,775 | 9,388 | -19,387 |
| Changes in trade payable | -4,697 | 11,802 | 16,499 |
| Other | 17,988 | 11,313 | -6,675 |
| Sub-total | 50,474 | 41,422 | -9,052 |
| Interest and dividends received | 239 | 411 | 172 |
| Proceeds from dividend income from entities accounted forusing equity method |  | 296 | 296 |
| Interest paid | -1,148 | -297 | 851 |
| Corporate tax payment (refund) | -3,795 | -3,757 | 38 |
| 2. Cash Flows from Investing Activities | -8,919 | -2,181 | 6,738 |
| Proceeds from withdrawal of time deposits | 163 | 29 | -134 |
| Disbursement of loans | -96 | -1,017 | -921 |
| Proceeds from collection of loans | 7 | 1,154 | 1,147 |
| Purchases of property and equipment | -887 | -759 | 128 |
| Proceeds from sales of property and equipment | 11 | 7 | -4 |
| Purchases of intangible assets | -758 | -1,629 | -871 |
| Proceeds from sales of intangible assets |  | 0 | 0 |
| Purchases of investment securities | -2,163 | -25 | 2,138 |
| Proceeds from sales of investment securities | 563 | 35 | -528 |
| Purchases of shares of af iliates | -5,804 |  | 5,804 |
| Other | 47 | 22 | -25 |
| 3. Cash Flows from Financing Activities | -35,797 | -26,189 | 9,608 |
| Change in short-term loans | -27,189 | -27,385 | -196 |
| Proceeds from long-term debt |  | 8,587 | 8,587 |
| Repayment of long-term debt | -3,187 | -3,000 | 187 |
| Purchase of treasury shares | -0 | -0 |  |
| Proceeds from disposal of treasury shares |  | 357 | 357 |
| Payments to trust account for acquisition of treasury shares | -2,000 | - | 2,000 |
| Proceeds from trust account for acquisition of treasury share | 122 | - | -122 |
| Cash dividends paid | -3,154 | -3,097 | 57 |
| Dividends paid to non-controlling interests | -127 | -89 | 38 |
| Payments from changes in ownership interest in subsidiaries that do not result in change in scope of consolidation | 260 | -1,319 | -1,319 |
| Other | -260 | -240 | 20 |
| 4. Translation adjustments on cash and cash equivalents | -387 | 1,052 | 1,439 |
| 5. Net increase (decrease) in cash and cash equivalents | 665 | 10,757 | 10,092 |
| 6. Cash and cash equivalents at beginning of the year | 14,015 | 14,680 | 665 |
| 7. Cash and cash equivalents at year end | 14,680 | 25,438 | 10,758 |

## 1-(5) Summary of Sales and Gross Profit by Product (Consolidated)

| - 2021/3 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | (Units: Millions of Yen, \%) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q |  |  |  | 2Q |  |  |  | 3Q |  |  |  | 4Q |  |  |  | Full Year |  |  |
|  | Amount | Ratio | $\begin{gathered} \hline \mathrm{Y} / \mathrm{Y} \\ \text { Change } \\ \hline \end{gathered}$ | vs. latest results | Amount | Ratio | $\begin{gathered} \mathrm{Y} / \mathrm{Y} \end{gathered}$ | vs. latest results | Amount | Ratio | $\begin{gathered} \hline \mathrm{Y} / \mathrm{Y} \\ \text { Change } \\ \hline \end{gathered}$ | vs. latest results | Amount | Ratio | $\begin{gathered} \hline \mathrm{Y} / \mathrm{Y} \\ \text { Change } \end{gathered}$ | vs. latest results | Amount | Ratio | $\begin{array}{\|c} \hline \mathrm{Y} / \mathrm{Y} \\ \text { Change } \\ \hline \end{array}$ |
| Net Sales | 125,147 | 100.0\% | 2.6\% | -8.0\% | 132,016 | 100.0\% | -0.4\% | 5.5\% | 139,574 | 100.0\% | 6.8\% | 5.7\% | 157,224 | 100.0\% | 15.6\% | 12.6\% | 553,962 | 100.0\% | 6.3\% |
| Semiconductors | 98,931 | 79.1\% | -1.2\% | -8.1\% | 106,883 | 81.0\% | -2.9\% | 8.0\% | 110,016 | 78.8\% | 2.5\% | 2.9\% | 122,521 | 77.9\% | 13.8\% | 11.4\% | 438,352 | 79.1\% | 3.1\% |
| Electronic devices | 7,261 | 5.8\% | 32.0\% | -6.7\% | 6,105 | 4.6\% | -5.9\% | -15.9\% | 9,412 | 6.7\% | 64.1\% | 54.2\% | 9,677 | 6.2\% | 24.4\% | 2.8\% | 32,456 | 5.9\% | 27.2\% |
| Other | 2,354 | 1.9\% | 58.1\% | -34.1\% | 1,750 | 1.3\% | -2.0\% | -25.7\% | 2,888 | 2.1\% | 24.4\% | 65.0\% | 3,324 | 2.1\% | -6.9\% | 15.1\% | 10,316 | 1.9\% | 12.5\% |
| Network-related products | 16,599 | 13.3\% | 12.3\% | -2.6\% | 17,279 | 13.1\% | 22.6\% | 4.1\% | 17,257 | 12.4\% | 12.8\% | -0.1\% | 21,701 | 13.8\% | 27.4\% | 25.8\% | 72,836 | 13.1\% | 19.0\% |



| - 2020/3 | (Units: Millions of Yen, \%) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q |  | 2Q |  | 3Q |  | 4Q |  | Full Year |  |
|  | Amount | Ratio | Amount | Ratio | Amount | Ratio | Amount | Ratio | Amount | Ratio |
| Net Sales | 121,926 | 100.0\% | 132,495 | 100.0\% | 130,725 | 100.0\% | 136,046 | 100.0\% | 521,193 | 100.0\% |
| Semiconductors | 100,150 | 82.1\% | 110,128 | 83.1\% | 107,367 | 82.1\% | 107,652 | 79.1\% | 425,297 | 81.6\% |
| Electronic devices | 5,500 | 4.5\% | 6,487 | 4.9\% | 5,736 | 4.4\% | 7,782 | 5.7\% | 25,506 | 4.9\% |
| Other | 1,489 | 1.2\% | 1,786 | 1.3\% | 2,322 | 1.8\% | 3,570 | 2.6\% | 9,168 | 1.8\% |
| Network-related products | 14,786 | 12.1\% | 14,094 | 10.6\% | 15,299 | 11.7\% | 17,040 | 12.5\% | 61,220 | 11.7\% |



## 1-(6) Sales by Product on Quarterly Basis (Consolidated)

| - 2021/3 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | (Units: Millions of Yen, \%) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q |  |  |  | 2Q |  |  |  | 3Q |  |  |  | 4Q |  |  |  | Full Year |  |  |
|  | Amount | Ratio | $\begin{gathered} \mathrm{Y} / \mathrm{Y} \\ \text { Change } \end{gathered}$ | vs. latest results | Amount | Ratio | $\begin{gathered} \mathrm{Y} / \mathrm{Y} \\ \text { Change } \end{gathered}$ | vs. latest results | Amount | Ratio | $\begin{gathered} \mathrm{Y} / \mathrm{Y} \\ \text { Change } \end{gathered}$ | vs. latest results | Amount | Ratio | $\begin{gathered} \mathrm{Y} / \mathrm{Y} \\ \text { Change } \end{gathered}$ | vs. latest results | Amount | Ratio | $\begin{gathered} \mathrm{Y} / \mathrm{Y} \\ \text { Change } \\ \hline \end{gathered}$ |
| Semiconductors | 98,931 | 79.1\% | -1.2\% | -8.1\% | 106,883 | 81.0\% | -2.9\% | 8.0\% | 110,016 | 78.8\% | 2.5\% | 2.9\% | 122,521 | 77.9\% | 13.8\% | 11.4\% | 438,352 | 79.1\% | 3.1\% |
| PLD | 13,657 | 10.9\% | 9.7\% | -8.0\% | 11,485 | 8.7\% | -8.7\% | -15.9\% | 13,155 | 9.4\% | 6.8\% | 14.5\% | 14,809 | 9.4\% | -0.2\% | 12.6\% | 53,107 | 9.6\% | 1.7\% |
| ASIC | 3,478 | 2.8\% | 24.9\% | 12.6\% | 5,065 | 3.8\% | 88.2\% | 45.6\% | 2,243 | 1.6\% | -28.7\% | -55.7\% | 2,827 | 1.8\% | -8.5\% | 26.0\% | 13,614 | 2.5\% | 16.2\% |
| ASSP | 16,061 | 12.8\% | -11.9\% | -6.7\% | 18,080 | 13.7\% | -6.7\% | 12.6\% | 17,540 | 12.6\% | -8.9\% | -3.0\% | 19,495 | 12.4\% | 13.3\% | 11.1\% | 71,177 | 12.8\% | -3.9\% |
| Analog IC | 24,920 | 19.9\% | -13.0\% | -9.0\% | 29,883 | 22.6\% | 2.6\% | 19.9\% | 32,032 | 22.9\% | 10.8\% | 7.2\% | 34,591 | 22.0\% | 26.4\% | 8.0\% | 121,427 | 21.9\% | 6.5\% |
| Memories | 20,711 | 16.5\% | 26.2\% | -12.1\% | 19,630 | 14.9\% | -22.1\% | -5.2\% | 20,385 | 14.6\% | -4.0\% | 3.8\% | 24,498 | 15.6\% | 3.9\% | 20.2\% | 85,226 | 15.4\% | -1.4\% |
| Other | 20,102 | 16.1\% | -7.0\% | -6.8\% | 22,739 | 17.2\% | 7.4\% | 13.1\% | 24,658 | 17.7\% | 9.6\% | 8.4\% | 26,298 | 16.7\% | 22.0\% | 6.7\% | 93,799 | 16.9\% | 8.0\% |
| Electronic Devices | 7,261 | 5.8\% | 32.0\% | -6.7\% | 6,105 | 4.6\% | -5.9\% | -15.9\% | 9,412 | 6.7\% | 64.1\% | 54.2\% | 9,677 | 6.2\% | 24.4\% | 2.8\% | 32,456 | 5.9\% | 27.2\% |
| Other | 2,354 | 1.9\% | 58.1\% | -34.1\% | 1,750 | 1.3\% | -2.0\% | -25.7\% | 2,888 | 2.1\% | 24.4\% | 65.0\% | 3,324 | 2.1\% | -6.9\% | 15.1\% | 10,316 | 1.9\% | 12.5\% |
| Network-related Products | 16,599 | 13.3\% | 12.3\% | -2.6\% | 17,279 | 13.1\% | 22.6\% | 4.1\% | 17,257 | 12.4\% | 12.8\% | -0.1\% | 21,701 | 13.8\% | 27.4\% | 25.8\% | 72,836 | 13.1\% | 19.0\% |
| Hardware | 4,250 | 3.4\% | -19.1\% | -8.5\% | 4,797 | 3.6\% | 8.0\% | 12.9\% | 5,242 | 3.8\% | 19.0\% | 9.3\% | 5,817 | 3.7\% | 25.2\% | 11.0\% | 20,107 | 3.6\% | 7.2\% |
| Software | 6,377 | 5.1\% | 68.6\% | 1.6\% | 6,990 | 5.3\% | 52.9\% | 9.6\% | 6,462 | 4.6\% | 24.5\% | -7.6\% | 9,422 | 6.0\% | 50.1\% | 45.8\% | 29,252 | 5.3\% | 47.6\% |
| Services | 5,970 | 4.8\% | 3.9\% | -2.4\% | 5,492 | 4.2\% | 8.1\% | -8.0\% | 5,552 | 4.0\% | -2.6\% | 1.1\% | 6,461 | 4.1\% | 5.6\% | 16.4\% | 23,476 | 4.2\% | 3.7\% |
| Total | 125,147 | 100.0\% | 2.6\% | -8.0\% | 132,016 | 100.0\% | -0.4\% | 5.5\% | 139,574 | 100.0\% | 6.8\% | 5.7\% | 157,224 | 100.0\% | 15.6\% | 12.6\% | 553,962 | 100.0\% | 6.3\% |



## 1-(7) Net Sales by Segment on Quarterly Basis (Consolidated)

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Segment | 1Q |  |  |  |  | 2Q |  |  |  |  | 3Q |  |  |  |  | 4Q |  |  |  |  | Full Year |  |  |  |
|  | Amount | Ratio1 | Ratio2 | $\begin{array}{c\|} \hline \mathrm{Y} / \mathrm{Y} \\ \text { Change } \end{array}$ | Vs. latest <br> resuls | Amount | Ratio1 | Ratio2 | $\begin{gathered} \hline \text { Y/ } \\ \text { Change } \end{gathered}$ | vs. latest <br> results | Amount | Ratio1 | Ratio2 | $\begin{array}{\|c} \hline \text { Y/Y } \\ \text { Change } \end{array}$ | vs. latest <br> results | Amount | Ratio1 | Ratio2 | $\begin{gathered} \text { Y/Y } \\ \text { Change } \end{gathered}$ | vs. latest results | Amount | Ratio 1 | Ratio2 | $\begin{gathered} \text { YY } \\ \text { Change } \end{gathered}$ |
| Semiconductors and Electronic Devices | 108,550 | 100.0\% | 86.7\% | 1.3\% | -8.8\% | 114,730 | 100.0\% | 86.9\% | -3.1\% | 5.7\% | 122,320 | 100.0\% | 87.6\% | 6.0\% | 6.6\% | 135,520 | 100.0\% | 86.2\% | 13.9\% | 10.8\% | 481,120 | 100.0\% | 86.9\% | 4.6\% |
| Communication | 24,960 | 23.0\% | 19.9\% | 48.7\% | -3.9\% | 25,970 | 22.6\% | 19.7\% | -1.7\% | 4.0\% | 23,550 | 19.3\% | 16.9\% | -6.0\% | -9.3\% | 23,700 | 17.5\% | 15.1\% | -8.7\% | 0.6\% | 98,180 | 20.4\% | 17.7\% | $4.2 \%$ |
| Communication Terminals | 5,050 | 4.7\% | 4.0\% | 5.9\% | -8.2\% | 4,890 | 4.3\% | 3.7\% | -22.6\% | -3.2\% | 4,600 | 3.8\% | 3.3\% | -27.7\% | -5.9\% | 5,000 | 3.7\% | 3.2\% | -9.1\% | 8.7\% | 19,540 | 4.1\% | 3.5\% | -14.9\% |
| Communications Infrastructure | 19,910 | 18.3\% | 15.9\% | 65.8\% | -2.7\% | 21,080 | 18.4\% | 16.0\% | 4.9\% | 5.9\% | 18,950 | 15.5\% | 13.6\% | 1.4\% | -10.1\% | 18,700 | 13.8\% | 11.9\% | -8.6\% | -1.3\% | 78,640 | 16.3\% | 14.2\% | 10.4 |
| OA, Peripherals | 5,550 | 5.1\% | 4.4\% | -3.1\% | 6.7\% | 5,000 | 4.4\% | 3.8\% | -15.7\% | -9.9\% | 5,710 | 4.7\% | 4.1\% | -7.0\% | 14.2\% | 6,270 | 4.6\% | 4.0\% | 20.6\% | 9.8\% | 22,530 | 4.7\% | 4.1\% | -2.0\% |
| Computers | 15,140 | 13.9\% | 12.1\% | 2.3\% | -7.7\% | 13,260 | 11.6\% | 10.0\% | -17.8\% | -12.4\% | 13,510 | 11.0\% | 9.7\% | -4.2\% | 1.9\% | 18,650 | 13.8\% | 11.9\% | 13.7\% | 38.0\% | 60,560 | 12.6\% | 10.9\% | -1.4\% |
| Consumer Products | 8,700 | 8.0\% | 7.0\% | -18.5\% | 3.9\% | 12,370 | 10.8\% | 9.4\% | 12.6\% | 42.2\% | 12,490 | 10.2\% | 8.9\% | 31.2\% | 1.0\% | 12,760 | 9.4\% | 8.1\% | 52.4\% | 2.2\% | 46,320 | 9.6\% | 8.4\% | 17.1\% |
| Automotive | 15,030 | 13.8\% | 12.0\% | -25.4\% | -26.7\% | 18,690 | 16.3\% | 14.2\% | -9.9\% | 24.4\% | 22,690 | 18.5\% | 16.3\% | 4.8\% | 21.4\% | 23,900 | 17.6\% | 15.2\% | 16.6\% | 5.3\% | 80,310 | 16.7\% | 14.5\% | 3.3\% |
| Industrial Equipment | 39,170 | 36.1\% | 31.3\% | 0.4\% | -8.0\% | 39,440 | 34.4\% | 29.9\% | 3.3\% | 0.7\% | 44,370 | 36.3\% | 31.8\% | 13.9\% | 12.5\% | 50,240 | 37.1\% | 32.0\% | 18.0\% | 13.2\% | 173,220 | 36.0\% | 31.3\% | 9.1\% |
| Network Business | 16,600 | - | 13.3\% | 12.2\% | -2.6\% | 17,280 | - | 13.1\% | 22.6\% | 4.1\% | 17,260 | - | 12.4\% | 12.8\% | -0.1\% | 21,700 | - | 13.8\% | 27.3\% | 25.7\% | 72,840 | - | 13.1\% | 19.0\% |
| Total | 125,15 |  | 100 | 2.6 | -8.0\% | 132,010 |  | 100.0\% | -0.4\% | 5.5\% | 139,580 |  | 100.0 | 6.8\% | 5.7\% | 157,2 |  | 100.0 | 15.6\% | 12.6\% | 553,9 |  | 100.0\% | $6.3 \%$ |


| 2020/3 |  |  |  |  |  |  |  |  |  |  |  |  | (Units: Millions of Yen, \%) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q |  |  | 2 Q |  |  | 3Q |  |  | 4Q |  |  | Full Year |  |  |
|  | Amount | Ratio1 | Ratio2 | Amount | Ratio1 | Ratio2 | Amount | Ratio 1 | Ratio2 | Amount | Ratio1 | Ratio2 | Amount | Ratio 1 | Ratio2 |
| Semiconductors and Electronic Devices | 107,140 | 100.0\% | 87.9\% | 118,400 | 100.0\% | 89.4\% | 115,430 | 100.0\% | 88.3\% | 119,000 | 100.0\% | 87.5\% | 459,970 | 100.0\% | 88.3\% |
| Communication | 16,780 | 15.7\% | 13.8\% | 26,410 | 22.3\% | 19.9\% | 25,050 | 21.7\% | 19.2\% | 25,960 | 21.8\% | 19.1\% | 94,200 | 20.5\% | 18.1\% |
| Communication Terminals | 4,770 | 4.5\% | 3.9\% | 6,320 | 5.3\% | 4.8\% | 6,360 | 5.5\% | 4.9\% | 5,500 | 4.6\% | 4.0\% | 22,950 | 5.0\% | 4.4\% |
| Communications Infrastructure | 12,010 | 11.2\% | 9.8\% | 20,090 | 17.0\% | 15.2\% | 18,690 | 16.2\% | 14.3\% | 20,460 | 17.2\% | 15.0\% | 71,250 | 15.5\% | 13.7\% |
| OA, Peripherals | 5,730 | 5.3\% | 4.7\% | 5,930 | 5.0\% | 4.5\% | 6,140 | 5.3\% | 4.7\% | 5,200 | 4.4\% | 3.8\% | 23,000 | 5.0\% | 4.4\% |
| Computers | 14,800 | 13.8 | 12.1\% | 16,140 | 13.6\% | 12.2\% | 14,100 | 12.2\% | 10.8\% | 16,400 | 13.8\% | 12.1\% | 61,440 | 13.4\% | 11.8\% |
| Consumer Products | 10,680 | 10.0\% | 8.8\% | 10,990 | 9.3\% | 8.3\% | 9,520 | 8.2\% | 7.3\% | 8,370 | 7.0\% | 6.2\% | 39,560 | 8.6\% | 7.6\% |
| Automotive | 20,140 | 18.8\% | 16.5\% | 20,740 | 17.5\% | 15.7\% | 21,660 | 18.8\% | 16.6\% | 20,500 | 17.2\% | 15.1\% | 83,040 | 18.1\% | 15.9\% |
| Industrial Equipment | 39,010 | 36.4\% | 32.0\% | 38,190 | 32.3\% | 28.8\% | 38,960 | 33.8\% | 29.8\% | 42,570 | 35.8\% | 31.3\% | 158,730 | 34.5\% | 30.5\% |
| Network Business | 14,790 |  | 12.1\% | 14,090 | - | 10.6\% | 15,300 | - | 11.7\% | 17,040 |  | 12.5\% | 61,220 |  | 11.7\% |
| Total | 121,930 |  | 100.0\% | 132,490 |  | 100.0\% | 130,730 |  | 100.0\% | 136,040 |  | 100.0\% | 521,190 |  | 100.0\% |

## 2. Projections for Fiscal Year 2021

2-(1) 2022/3 Consolidated Projections
(Units: Millions of Yen, \%)

|  | 2021/3 |  |  | 2022/3 (Projection) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 1st Half |  |  | Full Year |  |  |
|  |  | Ratio | Change |  | Ratio | Change |  | Ratio | Change |
| Net Sales | 553,962 | 100.0\% | 6.3\% | 315,000 | 100.0\% | 22.5\% | 630,000 | 100.0\% | 13.7\% |
| Gross Profit | 64,835 | 11.7\% | 8.3\% | 35,900 | 11.4\% | 21.8\% | 72,130 | 11.4\% | 11.3\% |
| SG\&A Expense | 46,066 | 8.3\% | 1.4\% | 25,500 | 8.1\% | 16.6\% | 51,130 | 8.1\% | 11.0\% |
| Operating Income | 18,769 | 3.4\% | 29.9\% | 10,400 | 3.3\% | 36.9\% | 21,000 | 3.3\% | 11.9\% |
| Ordinary Income | 16,399 | 3.0\% | 48.1\% | 9,800 | 3.1\% | 30.4\% | 20,000 | 3.2\% | 22.0\% |
| Net income attributable to owners of parent | 10,875 | 2.0\% | 93.1\% | 6,500 | 2.1\% | 26.5\% | 13,000 | 2.1\% | 19.5\% |
| Total Assets | 269,590 |  | 2.4\% |  |  |  | 285,000 |  | 5.7\% |
| Net Assets | 146,010 |  | 7.7\% |  |  |  | 155,500 |  | 6.5\% |
| Depreciation | 1,567 |  |  |  |  |  | 1,700 |  | 8.5\% |
| Capital Expenditure | 3,106 |  |  |  |  |  | 4,000 |  | 28.8\% |
| EPS | 175.39yen |  |  | 104.67yen |  |  | 209.34yen |  | - |
| DPS | 50.00yen |  |  | 30.00yen | - |  | 60.00yen |  | - |

Notes: 1. Total assets and net assets are compared with that of the year before.
2. Equity per Share (EPS) is calculated in accordance with the average number of shares outstanding during the year.

2-(2) 2022/3 Projection of Consolidated Statements of Income (Units: Millions of Yen)

|  | $2021 / 3$ |  |  | 2022/3 (Projection) |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Amount | Ratio | Change | Amount | Ratio | Change |
| Net sales | 553,962 | $100.0 \%$ | $6.3 \%$ | 630,000 | $100.0 \%$ | $13.7 \%$ |
| IC, electronic devices and others | 481,125 | $86.9 \%$ | $4.6 \%$ | 553,060 | $87.8 \%$ | $15.0 \%$ |
|  | 72,836 | $13.1 \%$ | $19.0 \%$ | 76,940 | $12.2 \%$ | $5.6 \%$ |
| Network Business | 489,126 | $88.3 \%$ | $6.0 \%$ | 557,870 | $88.6 \%$ | $14.1 \%$ |
| Cost of sales | 64,835 | $11.7 \%$ | $8.3 \%$ | 72,130 | $11.4 \%$ | $11.3 \%$ |
| Gross profit | 46,066 | $8.3 \%$ | $1.4 \%$ | 51,130 | $8.1 \%$ | $11.0 \%$ |
| SG\&A Expenses | 1,187 | $0.2 \%$ | $-11.6 \%$ | 1,500 | $0.2 \%$ | $26.4 \%$ |
| Selling expenses | 30,856 | $5.6 \%$ | $11.5 \%$ | 32,730 | $5.2 \%$ | $6.1 \%$ |
| Personnel expenses | 1,567 | $0.3 \%$ | $1.6 \%$ | 1,700 | $0.3 \%$ | $8.5 \%$ |
| Depreciation | 281 | $0.1 \%$ | $-30.3 \%$ | 300 | $0.0 \%$ | $6.8 \%$ |
| Development expenses | 12,172 | $2.2 \%$ | $-16.0 \%$ | 14,900 | $2.4 \%$ | $22.4 \%$ |
| Other | 18,769 | $3.4 \%$ | $29.9 \%$ | 21,000 | $3.3 \%$ | $11.9 \%$ |
| Operating income | 1,257 | $0.2 \%$ | $107.8 \%$ | 740 | $0.1 \%$ | $-41.1 \%$ |
| Non-operating income | 3,627 | $0.7 \%$ | $-8.9 \%$ | 1,740 | $0.3 \%$ | $-52.0 \%$ |
| Non-operating expenses | 16,399 | $3.0 \%$ | $48.1 \%$ | 20,000 | $3.2 \%$ | $22.0 \%$ |
| Ordinary income | 206 | $0.0 \%$ | $60.9 \%$ | 0 | $0.0 \%$ |  |
| Extraordinary income | 328 | $0.1 \%$ | $-78.0 \%$ | 500 | $0.1 \%$ | $52.4 \%$ |
| Extraordinary losses | 16,277 | $2.9 \%$ | $67.7 \%$ | 19,500 | $3.1 \%$ | $19.8 \%$ |
| Income before income taxes | 4,586 | $0.8 \%$ | $33.5 \%$ | 5,300 | $0.8 \%$ | $15.6 \%$ |
| Corporate tax etc. | 11,690 | $2.1 \%$ | $86.4 \%$ | 14,200 | $2.3 \%$ | $21.5 \%$ |
| Net income | 815 | $0.1 \%$ | $27.5 \%$ | 1,200 | $0.2 \%$ | $47.2 \%$ |
| Net income attributable to non-controlling interests | 10,875 | $2.0 \%$ | $93.1 \%$ | 13,000 | $2.1 \%$ | $19.5 \%$ |
| Net income attributable to owners of parent | 10 |  |  |  |  |  |

